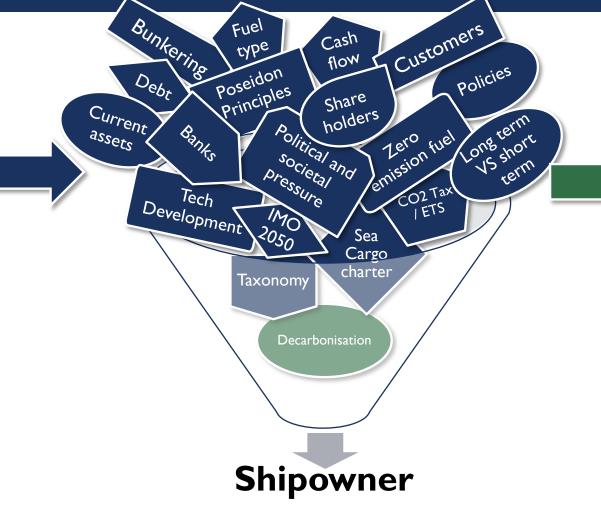




A SHIPOWNERS DILEMMA – HOW TO DECARBONISE

Dilemma:

How to manage the green shift in society / maritime industry in relations to current asset base and newbuildings



Goal:

- Decarbonise asset base
- Meet future national and international regulations / policies
- Offer carbon free logistic to clients

PROPERTY OF VIRIDIS BULK CARRIERS AS 30/08/2022 2



THE 3RD PROPULSION PARADIGM SHIFT: BACK TO ZERO EMISSIONS









Sail to Coal: Mid 1800's

Coal to Diesel: Early 1900's Diesel to ZE: 2024+

PROPERTY OF VIRIDIS BULK CARRIERS AS 30/08/2022

WHY AMMONIA?



Inherently carbon free when produced from renewable energy



Energy-rich

45-50% higher energy density than liquid hydrogen



Safe

Easier to produce, distribute and store than hydrogen



Well-established

Globally traded commodity with 130+ ports having ammonia import/export infrastructure in place



Abundant

Comprised of Nitrogen and Hydrogen, among the earth's most plentiful resources



Versatile

Demand stretches far beyond shipping fuel (e.g. fertilisers, power generation, hydrogen carrier), incentivising significant investments



SHORT SEA BULK DEVELOPMENT SINCE 2020

 An optimal joint venture structure from ship concept to operations







Commercial, nautical / cargo technical lead

Project manager and technical lead

Finance lead

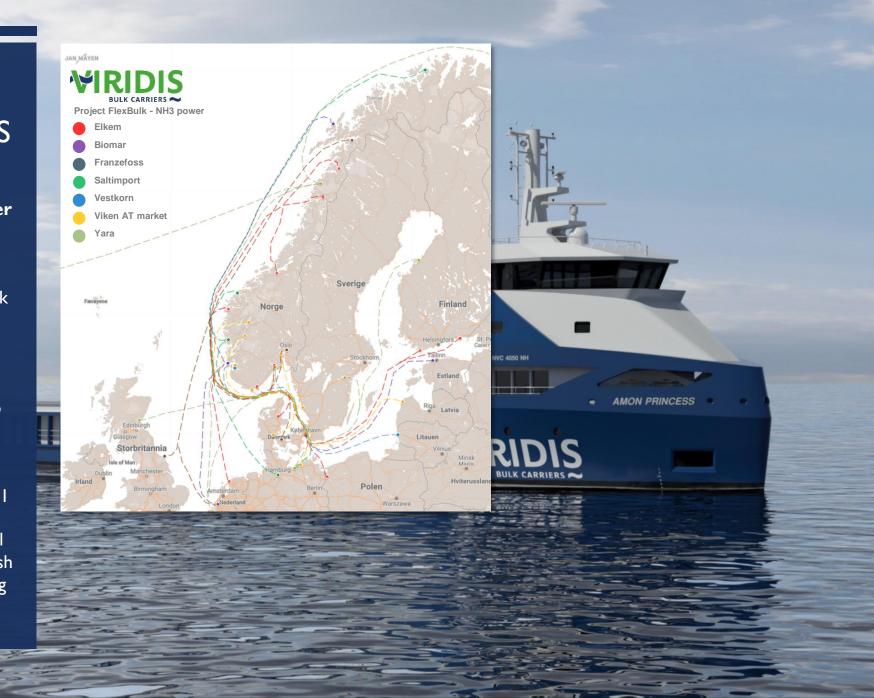
- Project development since 2020 in close collaboration with leading technology suppliers and Clients
- Will develop, build, own and operate zero carbon bulk carriers – without sacrificing operational capabilities like range / endurance





SHORT SEA BULK DEVELOPMENT SINCE 2020

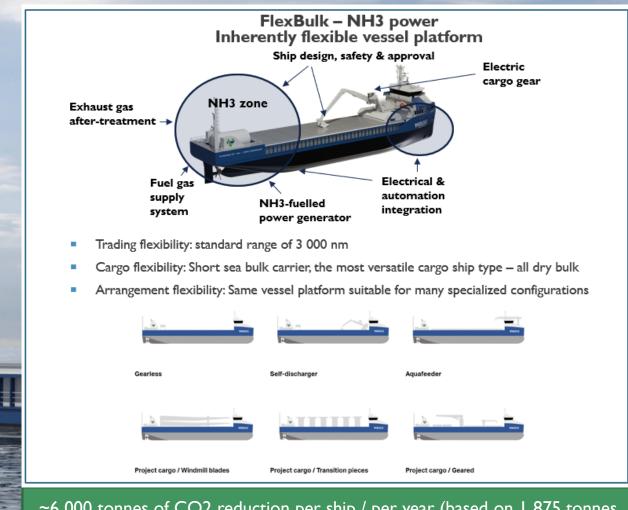
- Established the Flexbulk NH3 Power consortium
- Developing technical solutions and optimized cargo transportation network for 7 clients
- Next generation short sea bulk carrier
- Targeting an initial 5 ships, with plans to grow the fleet further
- Pilot-E R&D and investment grant from Norwegian government December 2021
- Consortium member of "Ammonia Fuel Bunkering Network", which will establish the world's first ammonia fuel bunkering network in Scandinavia



VIRIDIS BULK CARRIERS

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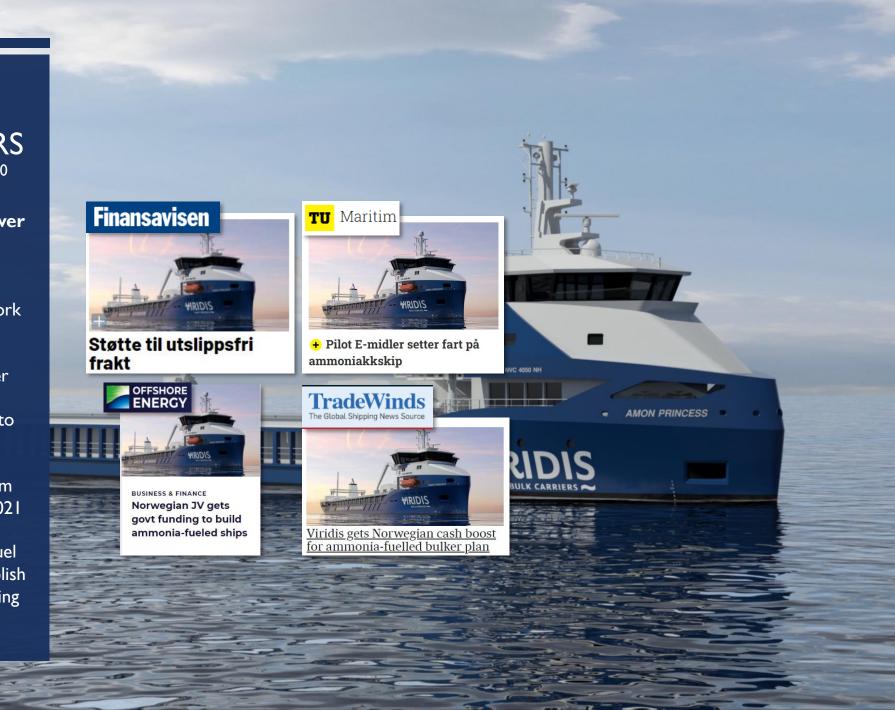


~6 000 tonnes of CO2 reduction per ship / per year (based on 1 875 tonnes of MGO per year) = equal to about 3000 cars



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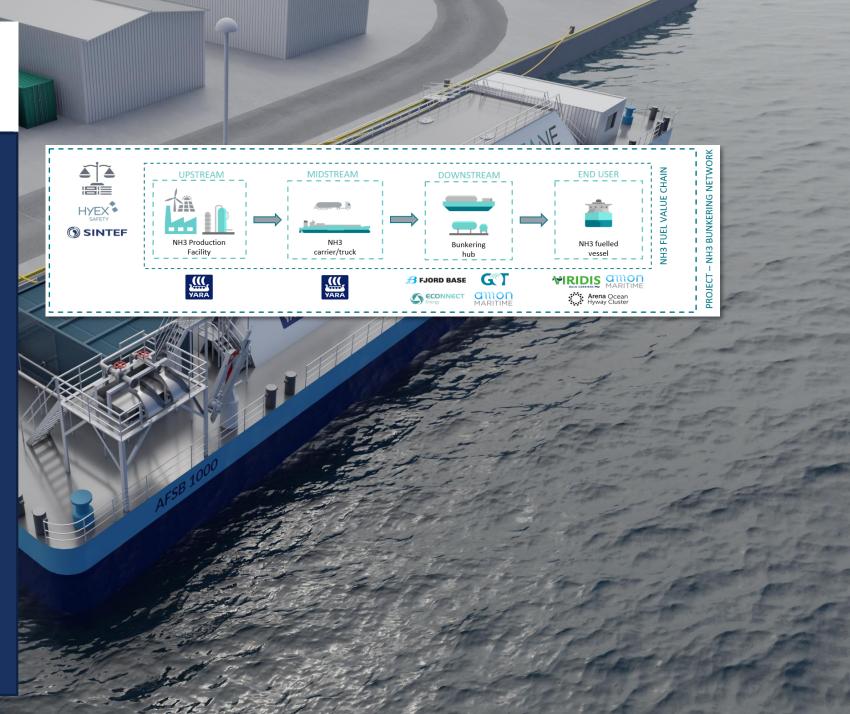






AMMONIA FUEL BUNKERING NETWORK

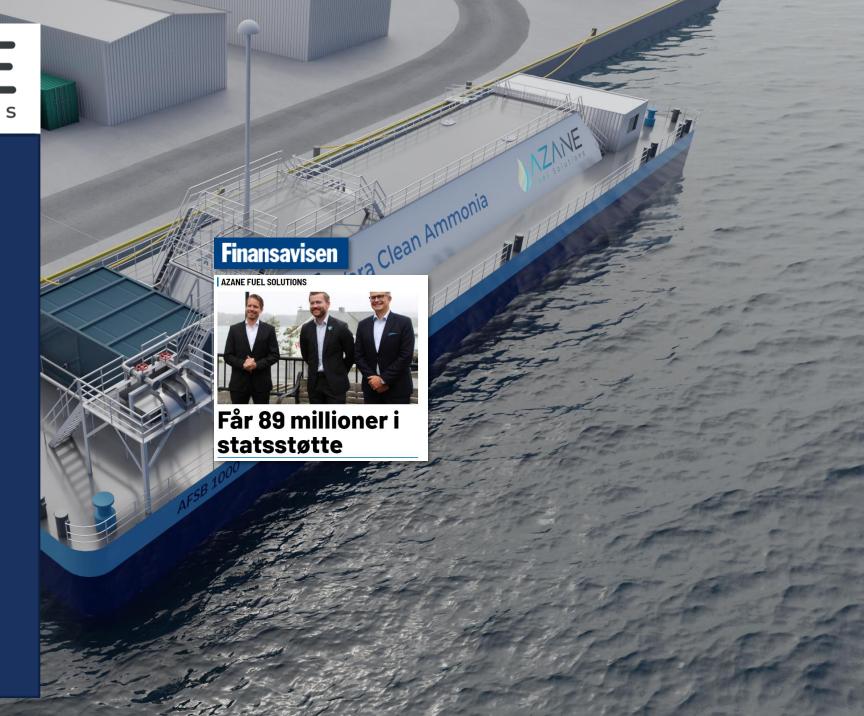
- Project development since 2020 in close collaboration with the entire ammonia fuel value chain in project consortium – solving the "chicken and egg" dilemma
- Green Platform R&D and investment grant from Norwegian government in August 2021
- Pre-order for up to 15 ammonia bunkering terminals from Yara announced 01.04.22
- Terminal received DNV Approval in Principle August 2022
- Construction start H2 2023
- Making sure ammonia fuel will be available for Viridis' FlexBulk project, as well as other shipowners from Q4-2024





AMMONIA FUEL BUNKERING NETWORK

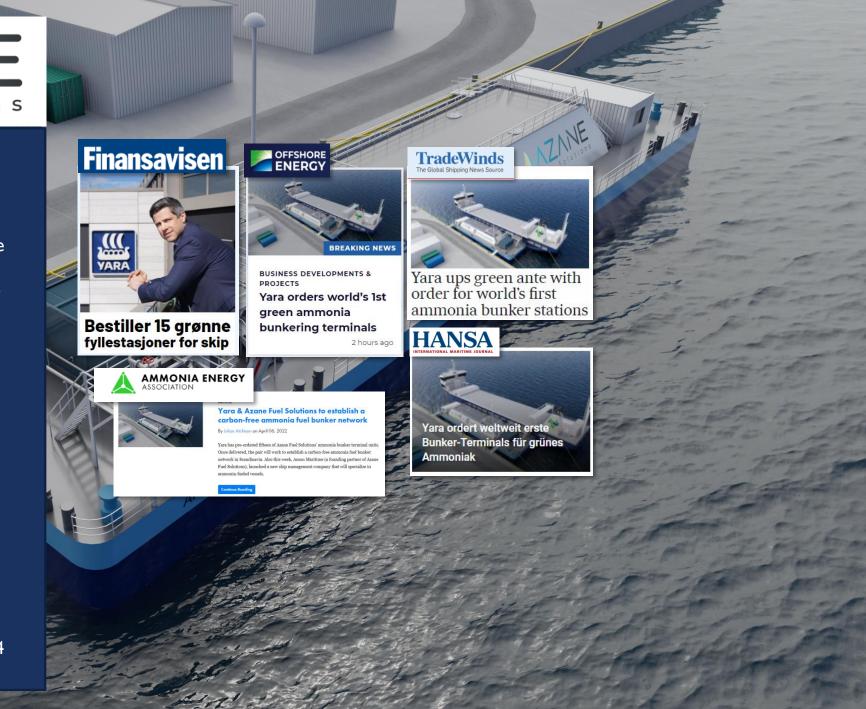
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WHAT DO THE MARITIME INDUSTRY NEED?

Politicians and charterers decides the speed of the green shift

Predictable policies — Don't move the goal post!

Balance between the carrot and the stick

Facilitate / support investments in: green vessels, shore power, fuel infrastructure and fuel production

CfD contracts is important to create price parity with traditional fuels/mitigate market uncertainty

CO2 must be priced 'properly' to bridge the gap on fuel price

Emissions differentiated port dues

